

Blaby District Council

Audit and Corporate Governance Committee

Date of Meeting 27 July 2026

Title of Report Risk Management Quarter 1 2026/27

Report Author Council Tax Income & Debt Manager

1. What is this report about?

1.1 The report provides Audit and Corporate Governance Committee with an update in relation to the Council's Corporate Risk Register up to 30th June 2026.

2. Recommendation(s)

2.1 That the latest information in respect of the Council's major corporate risks is accepted.

3. Reason for Decisions Recommended

3.1 The overview of the Council's risk management processes is a key responsibility of the Audit and Corporate Governance Committee. It is important that members are aware of the corporate risks and their potential impact on Council business, and that they review the control measures in place to mitigate risks.

4. Matters to consider

4.1 Background

The management of risk is a critical success factor in terms of an organisation achieving its objectives. The Audit and Corporate Governance Committee, supported by Internal Audit, has the role of evaluating the effectiveness of the Council's risk management procedures, and commenting upon areas of improvement as appropriate.

Risks are assessed for their impact on the Council's business, and the likelihood that those risks might arise. Scores for impact and likelihood are combined using a "5x5" matrix to arrive at a rating of high, medium, or low.

Risk Score	Matrix Category
16-25	High
9-15	Medium
1-8	Low

Further information is contained within the Risk Management Strategy which is being presented to this Committee on 27th July 2026.

4.2 Corporate Risk Register

The Corporate Risk Register captures the most significant current risks that have a potential impact on the Council's strategic aims and objectives. Updates on the latest corporate risks are presented to Audit and Corporate Governance Committee every quarter.

Corporate Risks are monitored by the Corporate Risk Group which comprises the Chief Executive, the Executive Directors, the Assistant Director - Finance, the Assistant Director - Corporate Services & Monitoring Officer and the Council Tax Income and Debt Manager. The Corporate Risk Group met on 17th June 2026 to review and update the Corporate Risk Register, ensuring that it properly reflects the current corporate risks and that actions are in place to mitigate those risks. A copy of the Corporate Risk Register is included at Appendix A, and this sets out each risk, an assessment of the degree of risk to the Council, and any control measures that are in place to mitigate the likelihood and impact of the risk occurring.

The following table summarises the number of corporate risks before any control measures are put in place (i.e., uncontrolled risks).

All Corporate Risks – Uncontrolled Rating Summary			
Red	Amber	Green	Total
17	10	0	27

The corporate risks, once control measures have been put in place, i.e., controlled risks, are as follows:

All Corporate Risks – Controlled Rating Summary			
Red	Amber	Green	Total
3	10	14	27

Since the last quarterly report to Audit and Corporate Governance Committee on 27th April 2026, there have been no new risks added or removed from the register so there are still 27 corporate risks recognised.

Overall, 17 high risks to the Council's business have been identified before any form of mitigation has been put in place. However, once control measures are considered, 14 of these are reduced to medium or low risk.

The latest review undertaken by the Corporate Risk Group has led to 1 risk score being increased and 1 risk score being decreased.

Increased risk:

R009 – Contracts may fail to deliver intended outcomes if not managed effectively.

This risk rating has been increased. A review of the contracts register has recently been undertaken, and BDC specialised training covering the whole procurement process through to efficient contract management has been scheduled to be undertaken over the next 3 months. This is planned to increase knowledge and improve contract management across the Council.

Reduced risk:

R130 – Delivery of the Hospital Enablement Team Model Becomes Unsustainable.

The risk rating has been reduced as an agreement is in place until the end of the financial year.

4.3 Local Government Reorganisation (LGR) Risk Register

This register is fully incorporated into the Council's risk management procedures and is also subject to review by the Corporate Risk Group on a quarterly basis.

Since the last quarterly report to Audit and Corporate Governance Committee on 27th April 2026, no new risks have been added to the register.

The following table summarises the number of LGR risks before any control measures are put in place (i.e., uncontrolled risks).

All LGR Risks – Uncontrolled Rating Summary			
Red	Amber	Green	Total
2	1	0	3

The LGR risks, once control measures have been put in place, i.e., controlled risks, are as follows:

All LGR Risks – Controlled Rating Summary			
Red	Amber	Green	Total
0	3	0	3

Overall, 2 high risks to the Council's business have been identified before any form of mitigation has been put in place. However, once control measures are considered, both are reduced to medium or low risk.

The latest review undertaken by the Corporate Risk Group has led to no changes to the risk scores.

Following the LGR decision, a further review of the risk register will be conducted accordingly.

4.4 Service and Project Risk Registers

Service risks are those which are more related to operational and service delivery matters. They are maintained on a separate risk register and are subject to quarterly monitoring by Service Managers to ensure that they remain up to date and have not become obsolete. Assistant Director's will provide an overview of the service risks on a quarterly basis, but service risks will not be reported to Audit and Corporate Governance Committee other than in exceptional circumstances.

Project risks are managed through the Council's project management framework, with risk registers maintained for corporate projects and high-profile service projects. These are monitored through individual project teams and by the Senior Leadership Team sitting as Programme Board.

4.5 Significant Issues

In preparing this report, the author has considered issues related to Human Rights, Legal Matters, Human Resources, Equalities, Public Health Inequalities and there are no areas of concern.

5. Environmental Impact

5.1 No Net Zero and Climate Impact Assessment (NZCIA) is required for this report.

6. What will it cost and are there opportunities for savings?

6.1 There are no direct financial implications arising from this report. However, financial implications may arise because of inadequate risk management, but with robust procedures in place they are minimised or removed.

7. What are the risks and how can they be reduced?

Current Risk	Actions to reduce the risks
If risks are not monitored, then the Council may not be aware of possible events arising.	Audit and Corporate Governance Committee receive regular reports on risk and advise Cabinet Executive as appropriate.
If risks are not effectively managed through mitigation, risks identified cannot be minimised and may have a significant impact on the Council.	Mitigating control measures are in place and monitored through Audit and Corporate Governance Committee, Corporate Risk Group and by Senior Leadership Team/Assistant Directors.

8. Other options considered

8.1 None. It is a requirement of the Risk Management Strategy that regular reports are brought to Audit and Corporate Governance Committee.

9. Appendix

9.1 Appendix A – Corporate Risk Register

9.2 Appendix B – Local Government Reorganisation (LGR) Register

10. Background Papers

10.1 Risk Management Strategy 2026 – 2029.

11. Report author's contact details

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